



# ANNUAL REPORT

2022-23

**eHealth**  
Saskatchewan 





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# Letter of Transmittal

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**Denise Macza**  
CHAIR, BOARD OF DIRECTORS

Regina, Saskatchewan  
The Honourable Paul Merriman  
Minister of Health

Dear Minister Merriman:

It's my honour to submit eHealth Saskatchewan's annual report for the fiscal year ending March 31, 2023. This document outlines eHealth's business activities and includes audited financial statements for the 2022-23 fiscal year.

This report also highlights eHealth's progress and achievements during the 2022-23 fiscal year and demonstrates the organization's commitment to improving patient care in Saskatchewan through connected healthcare, accessible to everyone, everywhere.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Denise Macza', written on a light-colored rectangular background.

**Denise Macza**  
Chair, Board of Directors  
eHealth Saskatchewan

# Message from the CEO



**Davin Church**  
CHIEF EXECUTIVE OFFICER

For eHealth Saskatchewan, 2022-23 was a year marked by growth: record population growth for the province, continued expansion in the healthcare sector and growth as an organization.

An increase in population naturally adds demands on the healthcare system, increasing the need for the technology and services eHealth provides. Technology is now part of every step of a patient's healthcare journey and our partners continue to expand their workforces, programs and services. eHealth now supports more than 75,000 users and more than 1,000 clinical and administrative applications. We also support technology in more than 430 facilities across the province, from medical clinics and hospitals, to pharmacies, long-term care homes and public health offices.

The province's growth surge has kept our Health Registries and Vital Statistics team even busier than usual, ensuring

thousands of new residents had access to health cards. This included helping displaced Ukrainians arriving on humanitarian flights to establish health coverage. The Government of Saskatchewan hosted several events to ease the settlement process for these newcomers and eHealth was proud to play an important part.

We continued to expand access to information for healthcare providers and patients alike. Over the year, we worked with our partners to make several enhancements. This included making breast-screening reports more readily available for patients and healthcare providers, as well as expanding the use of remote patient monitoring. We also updated the Pharmacy Information Program (PIP) to capture medications dispensed through Saskatchewan Cancer Agency (SCA) pharmacies, providing a more complete profile for patients receiving cancer treatment.

Over the past year, eHealth grew significantly, welcoming nearly 190 Information-Technology (IT) employees from the Saskatchewan Health Authority (SHA) in September alone. This was a significant milestone in ongoing efforts to consolidate health system IT and an organization-wide effort. Working as a single provincial team has made it easier for eHealth to enhance the quality and responsiveness of its services. We continue working with our partners to further streamline and unify the many processes

involved in planning, procuring and managing health system IT.

I've always known how hard-working and dedicated eHealth employees are and I was proud to see them honoured with a Premier's Award for Excellence in the Public Service in 2022. The award recognized the way eHealth came together to give Saskatchewan residents convenient, secure access to COVID-19 vaccination records and test results during the pandemic. This work helped businesses run their operations safely. It also made it possible for residents to live their lives as fully as possible by supporting international travel as well as access to facilities and events. Though our priorities have changed and grown in number, our team continues to deliver every day.

As always, I'd like to thank our health system partners for working with us to transform healthcare through the use of information and innovative technology. As the health system becomes ever more complex, it takes the collaboration of all stakeholders to ensure that Saskatchewan has the technology supports required to deliver safe, consistent and reliable care.

A handwritten signature in black ink, appearing to read 'Davin Church'. The signature is stylized and fluid.

**Davin Church**  
Chief Executive Officer  
eHealth Saskatchewan



# Message from the Board Chair



**Denise Macza**  
CHAIR, BOARD OF DIRECTORS

The 2022-23 fiscal year was one full of challenges and milestones for eHealth as its mandate continued to expand to meet the growing demands of Saskatchewan's health system.

With technology now integral to healthcare, managing security threats has become one of the biggest challenges for the sector. eHealth is charged with protecting health system assets, information and vital services. In 2022-23, the organization continued working with partners to address security holistically, evolving information security practices and capabilities across the entire Saskatchewan healthcare system. While our health partners are responsible for assuring their policies, practices, governance and management are appropriate, eHealth takes the lead on providing the shared components of security management, including industry standard safeguards in a number of areas.

eHealth maintains a number of important programs and services that support Saskatchewan citizens, healthcare providers and patients. One of the most visible tools for this is MySaskHealthRecord, which provides secure online access to personal health information for 673,000 Saskatchewan users, giving them timely access to test results and other information. On the other end of the spectrum, the Electronic Health Record (eHR) Viewer is a vital digital tool that allows healthcare providers to securely access and manage patient health information.

Consolidating the delivery of Saskatchewan's health system information technology (IT) remains a top priority for eHealth. In September 2022, the organization and its partners took a significant step, transitioning almost 190 IT employees from the Saskatchewan Health Authority (SHA) to eHealth. Years in the making, the change advanced a 2016 recommendation of the Saskatchewan Advisory Panel on Health System Infrastructure. The Board was pleased to see eHealth achieve the transition while maintaining daily operations, managing numerous major projects and supporting users across the health system.

Modernizing and stabilizing technology infrastructure across the health system is another priority of

eHealth. This includes standardizing computers and other devices used by 55,000 users across the health system, maintaining and protecting data centres that house vital health information and managing the incredibly complex system of clinical applications that support patient care. In 2022-23, eHealth supported hundreds of projects designed to ensure access to these systems and the information they contain.

The Board was pleased to welcome Davin Church as eHealth's CEO in January 2023. Under Davin's direction, eHealth continues to mature in its role as the provider of IT services to support safe and effective healthcare for the people of Saskatchewan. On behalf of the Board, I thank the leadership team and employees for their dedication to this important mission in the face of competing priorities and growing demand. They continue to rise to the occasion time and time again.

A handwritten signature in blue ink, appearing to read 'Denise Macza', written in a cursive style.

**Denise Macza**  
Chair, Board of Directors  
eHealth Saskatchewan

# Authority and Mandate

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eHealth Saskatchewan is a Treasury Board Crown Corporation. Our Orders in Council outline our objectives, purpose and powers. We are subject to orders or directives by Treasury Board.

Key roles of eHealth, driven by our mandate, include:

- consolidate all information technology (IT) services that were provided by former Saskatchewan health regions, Saskatchewan Cancer Agency (SCA) and 3sHealth into a single service provided by eHealth
- lead Saskatchewan Electronic Health Record (eHR) planning and strategy for the province of Saskatchewan
- administer the *Vital Statistics Act* and the *Change of Name Act*
- administer the health registration registry (Person Health Registration System)
- procure, implement, own, operate or manage other health information systems
- enter into agreements or arrangements to market IT or expertise to other governments, international agencies or commercial or non-profit organizations

The eHealth Board of Directors (Board) is appointed by Order in Council in accordance with *The Crown Corporations Act, 1993*. The Board fulfills its governance role by overseeing and providing direction to the Chief Executive Officer (CEO) and all individuals who report directly to the CEO with regard to the conduct of the business, affairs and effective management of eHealth.

The Board is accountable to, and reports to, the Minister of Health. The Board shall act in the best interests of eHealth and is responsible for its stewardship on behalf of the public, including but not limited to, promoting the vision, mission, values, objectives and purposes, as well as ensuring good governance.

## Aligning with the Government of Saskatchewan's Direction

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### SASKATCHEWAN'S VISION

*"... TO BE THE BEST PLACE IN CANADA TO LIVE, TO WORK, TO START A BUSINESS, TO GET AN EDUCATION, TO RAISE A FAMILY AND TO BUILD A LIFE."*

### A STRONG ECONOMY

Saskatchewan's vision and three goals provide the strategic direction for organizations to align their programs and services to build a strong province. eHealth joins other organizations across the province to report our progress in 2022-23.

Our annual report showcases eHealth's support of the government's commitment to protect and strengthen our province, carefully managing spending while investing in priority programs and services to help build a strong economy. The Government of Saskatchewan is helping

### STRONG COMMUNITIES

to build a better Saskatchewan, investing in needed infrastructure – hospitals, schools, highways, and municipal and crown capital projects.

eHealth is committed to working with government officials, the Saskatchewan Health Authority (SHA), healthcare partners, stakeholders, healthcare providers and patients year round to help make Saskatchewan the best place in the country to receive high-quality healthcare.

### STRONG FAMILIES



# Governance

## Corporate Vision, Mission and Values

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### VISION

Connected healthcare, accessible to everyone, everywhere.

### MISSION

We collaborate to transform healthcare through the use of information and innovative technology.



### VALUES

Excellence, integrity, teamwork, courage, resilience and collaboration.

## Board of Directors

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**Denise Macza**  
CHAIR, BOARD OF DIRECTORS



**Norman O'Neill**  
VICE CHAIR, BOARD OF DIRECTORS



# 2022-23 PROGRESS AND HIGHLIGHTS

# IT Consolidation

In September 2022, eHealth and its partners took a significant step toward consolidating the delivery of the information technology (IT) that supports Saskatchewan’s health system, transitioning almost 190 IT employees from the Saskatchewan Health Authority (SHA) to eHealth.

Several years in the making, this change was part of ongoing work to address recommendations from the Saskatchewan Advisory Panel on Health System Structure. Delivering all clinical and administrative applications, technologies and related services through a single provincial team is improving efficiency and service. Through 2022-23, eHealth and its partners worked on the remaining elements of IT consolidation, including:

- partnership governance and management, including the IT Service agreement between eHealth and SHA
- handling of contracts, assets and expenditures
- service catalogue, which outlines the services eHealth will provide
- future-state business and financial model

## Technical Environment and Process Consolidation

eHealth continued to work with its partners to fully consolidate IT systems, processes and equipment to improve efficiency, security and service delivery for frontline healthcare workers and patients. In 2022-23, this included:

- taking steps toward implementing a provincial IT service management (ITSM) tool
- streamlining and standardizing provincial IT management and support processes and related services, aligning them with leading practices in the industry
- realigning our resources to support provincially-delivered, locally-managed health system IT
- standardizing end-user devices across the health system





# IT Modernization

Modernizing and stabilizing the information technology (IT) that supports Saskatchewan's health system is an ongoing process. Each year, eHealth upgrades equipment and infrastructure to ensure IT assets in 433 locations across the province are managed, refreshed and supported. As the health system expands, the number, size and complexity of projects grow significantly.

## Replacing and Renewing Technology

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During 2022-23, eHealth completed a significant number of projects to enhance and standardize processes, equipment and services throughout the healthcare system. This included more than 300 operational projects ranging from unit facility moves to patient and staff safety initiatives. In 2022-23, this included:

- replacing or upgrading more than 15,000 physical and virtual desktops to the provincial standard to improve security and compatibility with modern clinical and business applications
- implementing a standard provincial approach to multi-factor authentication to help improve the security of health system IT and data
- replacing and upgrading 65 voice phone systems in facilities across the province, including enhancing the supporting network infrastructure

## Stabilizing Core Services

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While balancing day-to-day operational work, eHealth also supports a significant number of major projects to enhance the performance, reliability, security and capacity of the clinical systems and applications our health system relies on.

In 2022-23, this included upgrades, enhancements or expansions to several clinical systems. Most notable was the upgrade of Sunrise Clinical Manager, which gives physicians quick and easy access to electronic health records in acute care settings, such as emergency departments and other areas where patients receive short-term treatment and care. The upgrade makes it easier to standardize clinical documentation processes across the health system.

Investments in surgical information systems expanded use of the provincial standard operating room (OR) management application to three surgical centres in Regina. eHealth also expanded the application to manage waitlists for endoscopy. These changes

enhanced surgery department workflows and support efforts to reduce surgical wait times.

Upgrades to our data centres will improve the experience for users of clinical and business applications across the province, improving the capacity of our servers and the reliability of more than 150 services, including web mail, community care services, homecare and more.

### Virtual Ultrasound

eHealth teams were instrumental in getting MELODY, a telerobotic ultrasound system, set up in the remote northern communities of La Loche, Stony Rapids and Pelicans Narrows. MELODY allows sonographers based at Saskatoon's Royal University Hospital to perform ultrasounds on patients in remote locations. It's the first program of its kind in the country.

# Health System Priorities

eHealth collaborates with its partners, including the Saskatchewan Health Authority (SHA), Saskatchewan Cancer Agency (SCA), 3sHealth and the Ministry of Health to support the priorities of Saskatchewan’s health system.

### MySaskHealthRecord

MySaskHealthRecord is one of eHealth’s flagship programs. By the end of 2022-23, the number of accounts grew to 673,000. The secure provincial patient portal gives citizens easy access to their personal health records, including laboratory test results, medical imaging reports, immunization history, prescriptions and clinical visit history. In 2022-23, eHealth worked with its partners to ensure medications prescribed through SCA pharmacies were added to MySaskHealthRecord. Access to a complete record of all medications dispensed helps ensure patient safety.

### Virtual Care

eHealth provides a variety of technology solutions to maximize the quality and safety of patient care across Saskatchewan. Virtual care saves money, reaches more people in need and improves health outcomes across a wider area. In 2022-23, we continued to support delivery of secure technologies that connect healthcare providers and patients, regardless of location. This included clinical video conferencing through Saskatchewan Virtual Visit and Telehealth. Both work to connect healthcare providers with patients and their families.

Remote monitoring helped reduce pressure on Saskatchewan’s health system by allowing patients to monitor certain health factors from home and share the information electronically with healthcare providers. This allows patients to better manage their own condition and feel comfortable knowing their health is being monitored.

### Mental Health and Addiction Services

eHealth manages Saskatchewan’s Mental Health and Addiction Information System (MHAIS), which is used to document treatment and recovery plans for community outpatient clients. In 2022-23, eHealth upgraded the platform that hosts MHAIS to improve reporting and help healthcare providers better manage client care.

A new Pre-Intake Management (PIM) module helps complete the cycle of care by providing a more complete client record. PIM acts as a referral and request management system, adding valuable information to the client record.

### Healthcare Infrastructure

eHealth supports the government’s efforts to ensure high-quality hospitals, clinics, other health facilities and related IT services are in place to meet the needs of Saskatchewan people. A key element of this work is our support for capital building projects and facility upgrades, from planning and design to procurement and construction. In 2022-23, this included:

- acute care projects at Victoria (Prince Albert) and Weyburn hospitals
- long-term care projects in Meadow Lake, Grenfell, La Ronge, Saskatoon and Regina
- urgent care centres in Regina and Saskatoon

## BY THE NUMBERS

MySaskHealthRecord is the provincial patient portal that gives citizens easy access to their personal health records. The most requested data on the site is:

**2.6M**  
Lab Test Results

**1.3M**  
Medical Imaging

**627,300**  
Medication Records

**386,000**  
Immunization Records



# Information Security

Improving the security of Saskatchewan's health system is a priority for eHealth. We've made significant progress in the maturity of our security program and controls. In 2022-23, this included:

- implementing behaviour detection security tools
- making significant progress on our security policy framework in conjunction with the Security Officers Committee, comprised of members from various health system partners
- completing the third year of security awareness training, including phishing simulation exercises
- developing requirements and beginning procurement for additional security capabilities and services

## Information Security Management System

eHealth is developing a formal Information Security Management System (ISMS), which will help unify the security program and guide the development of security controls to address risks.

## SPOTLIGHTS

### Standardized Reporting for Breast Cancer Screening

New standardized reporting for breast screening means faster and more accessible results for clinicians and patients. New technology allows radiologists to dictate screening mammography results and transcribe reports. Results are distributed by the Radiology Information System (RIS) to the Picture Archiving and Communication System (PACS), Electronic Health Record (eHR) Viewer and MySaskHealthRecord.

### New Life-Saving Hemodialysis Unit in the North

eHealth supported the launch of the province's most northern hemodialysis unit in Meadow Lake, ensuring the site had appropriate IT infrastructure to support state of the art hemodialysis machines. Our contribution to the project included procuring, installing and configuring the required equipment. The new unit can serve up to 24 patients with severe kidney disease, allowing patients in the north to receive treatment closer to home.

# Health Registries & Vital Statistics

## Health Registries

A Saskatchewan health card is a key requirement for Saskatchewan residents accessing provincially-funded healthcare services and benefits. Health Registries processes new health card applications and updates registration information and health insurance coverage data in the Person Health Registration System.

### BY THE NUMBERS

April 1, 2022-March 31, 2023

**135,125**  
health cards  
issued

**106,788**  
health card updates  
processed

## Vital Statistics

Our Vital Statistics team registers and issues certificates for all vital events, including births, stillbirths, marriages and deaths. It also handles legal changes of name.

### BY THE NUMBERS

Reported for the 2022 calendar year in accordance with *Vital Statistics Legislative Reporting Guidelines*

VITAL EVENTS REGISTERED	JAN-DEC 2022
Births	13,368
Deaths	11,462
Marriages	4,816
Stillbirths	120
<b>Total vital events registered</b>	<b>29,766</b>

## SPOTLIGHTS

### eHealth Receives Premier's Award for Excellence in the Public Service

More than 200 eHealth employees were recognized for efforts to provide vaccination records and test results through MySaskHealthRecord (MSHR) during the pandemic. eHealth employees stepped up to address a 288% increase in demand for MSHR through the first year of the pandemic.

### Supporting Ukrainian newcomers

eHealth created a dedicated intake process for displaced Ukrainians moving to Saskatchewan under the Canada-Ukraine Authorization for Emergency Travel (CUAET) Program to help them with receiving health services coverage. We also attended four events hosted by the Saskatchewan government to assist those arriving on chartered humanitarian flights to Saskatchewan.

### EMRs and Electronic Lab Results

80% of the province's laboratory test results are delivered electronically to healthcare providers' Electronic Medical Record (EMR) systems.

In 2022-23, eHealth worked with more than 300 clinics to facilitate more than 600 changes (clinic openings or closings and physicians moving around the province) to ensure lab results are delivered to the correct EMR.

This improves patient care by providing more complete and timely health records.

## BY THE NUMBERS

### Pharmacy Management Systems

The Acute Pharmacy System is used by all hospitals in Saskatchewan. In 2022-23 the system was used by 671 users for:

**3M**

pharmacy orders

**922,767**

patient visits

### Virtual Consults

Association and First Nations organizations use clinical video-conferencing solutions to manage and deliver virtual consults between patients and providers. In 2022-23, there were:

**2,153**

registered users

**97,784**

virtual consults

### Medical Imaging Systems for Healthcare Providers

Picture Archiving and Communication System (PACS) is a core medical imaging system. As of March 31, 2023, there were:

**18.6M**

studies

**6.2B**

images

### Electronic Health Record (eHR)

The eHR Viewer gives healthcare providers a single view of patient information from point of care systems in hospitals, community-based clinics and the Saskatchewan Health Authority.

**12,000**

active users per month

**60,000**

medical imaging reports accessed per month

**60,000**

lab results processed per day

### On-Site Technology Services

eHealth provides on-site technology services and support to:

**21,000**

desktops and devices

**6,000+**

mobile devices

**6,000**

printers

**5,000+**

virtual desktops

**200+**

workstations on wheels

### Referral Management System

The Referral Management System (RMS) identifies the next available specialist in a specific department. This improves referral quality and speeds up booking for patient appointments. The system was used by:

**9** specialty groups, representing **98**

specialists and **2** nurse-led triage pathways

Referrals through the RMS were up **11%** to more than 32,500 in 2022-23.

### Service Assurance

eHealth's Service Desk supports more than 75,000 users. In 2022-23, the Service Desk logged:

**330,000**

calls for support

**420,000**

service tickets

### Organ and Tissue Donor Registry

The Organ and Tissue Donor Registry allows citizens to make a formal declaration of their decision to become an organ and tissue donor. At the end of 2022-23, Saskatchewan had:

**20,831**

organ donors registered

**3,118**

new donors registered

The majority of donors were aged 30-39 in large urban centres.





**CAFETERIA HOURS**  
MONDAY – FRIDAY  
7:30 am – 6:30 pm  
SATURDAY & SUNDAY  
9:00 am – 5:30 pm

# 2022-23 FINANCIAL STATEMENTS



# Management's Responsibilities

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The accompanying financial statements included in the Annual Report for the year ended March 31st, 2023, are the responsibility of management.

Management has prepared these financial statements in accordance with the Canadian public sector accounting standards, consistently applied using management's best estimates and judgments where appropriate.

The eHealth Saskatchewan Board of Directors is responsible for overseeing the business affairs of the corporation and also has the responsibility for approving financial statements. The Board fulfills these responsibilities by reviewing financial information prepared by management and discussing the relevant matters with management and external auditors.

Management maintains a system of internal controls to ensure the integrity of information that forms the basis of the financial statements. The internal controls provide reasonable assurance that transactions are recorded and executed in compliance with legislation and required authority; that assets are properly safeguarded; and that reliable records are maintained.

The Provincial Auditor of Saskatchewan has audited the financial statements.

Her report to the members of the Legislative Assembly precedes the financial statements.



**Davin Church**  
Chief Executive Officer



**John Billington**  
VP, Corporate Services and  
Chief Financial Officer



## INDEPENDENT AUDITOR'S REPORT

To: The Members of the Legislative Assembly of Saskatchewan

### Opinion

We have audited the financial statements of eHealth Saskatchewan, which comprise the statement of financial position as at March 31, 2023, and the statement of operations, statement of change in net financial assets, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of eHealth Saskatchewan as at March 31, 2023, and the results of its operations, changes in net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of eHealth Saskatchewan in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Information

Management is responsible for the other information. The other information comprises the information included in the 2022-23 Annual Report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or any knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for Treasury Board's approval, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing eHealth Saskatchewan's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate eHealth Saskatchewan or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing eHealth Saskatchewan's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the eHealth Saskatchewan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on eHealth Saskatchewan's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause eHealth Saskatchewan to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control identified during the audit.

Regina, Saskatchewan  
June 30, 2023



Tara Clemett, CPA, CA, CISA  
Provincial Auditor  
Office of the Provincial Auditor

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**Statement 1**

**eHealth Saskatchewan  
Statement of Financial Position  
As At March 31  
(\$000s)**

	<u>2023</u>	<u>2022</u>
<b>Financial Assets</b>		
Due from General Revenue Fund (Note 3)	\$ 33,206	\$ 29,587
Receivable from Ministry of Health	1,226	1,013
Other Accounts Receivable	11,297	8,264
	<u>45,729</u>	<u>38,864</u>
<b>Liabilities</b>		
Accounts Payable & Accrued Liabilities	11,532	9,773
Accrued Salaries & Benefits	2,425	1,416
Accrued Vacation	1,194	1,113
Deferred Revenue (Note 10)	3,072	4,606
Obligations Under Capital Leases (Note 9)	570	2,483
	<u>18,793</u>	<u>19,391</u>
<b>Net Financial Assets (Statement 3)</b>	<u>\$ 26,936</u>	<u>\$ 19,473</u>
<b>Non-financial Assets</b>		
Tangible Capital Assets (Note 6)	13,968	11,363
Prepaid Assets	14,345	16,332
Inventory	2,859	3,276
	<u>31,172</u>	<u>30,971</u>
<b>Accumulated Surplus (Statement 2)</b>	<u>\$ 58,108</u>	<u>\$ 50,444</u>

**Contractual Obligations (Note 8), Contingent Assets (Note 13)**

(See accompanying notes to financial statements)

**eHealth Saskatchewan**  
**Statement of Operations**  
**For the year ended March 31, 2023**  
**(\$000s)**

	<u>Budget</u> (Note 4)	<u>2023</u>	<u>2022</u>
<b>Revenue</b>			
Ministry of Health Funding			
General Revenue Fund Grant	\$ 143,048	\$ 143,048	\$ 132,764
Other Ministry of Health	8,256	11,322	19,015
Canada Health Infoway Funding	1,934	2,225	221
Recoveries / Other	11,611	17,977	15,705
<b>Total Revenue</b>	<u>164,849</u>	<u>174,572</u>	<u>167,705</u>
<b>Expenses</b>			
Amortization	6,000	4,134	3,923
Programs & Technology	128,571	130,892	119,080
Corporate Services	23,484	18,554	15,390
Board & Executive Office	1,596	4,649	1,917
People & Performance	8,112	8,679	7,782
<b>Total Expenses (Schedule 1)</b>	<u>167,763</u>	<u>166,908</u>	<u>148,092</u>
<b>Annual Surplus (Statement 3)</b>	\$ (2,914)	\$ 7,664	\$ 19,613
<b>Accumulated Surplus, at beginning of year</b>	<u>50,444</u>	<u>50,444</u>	<u>30,831</u>
<b>Accumulated Surplus, at end of year (Statement 1)</b>		<u>\$ 58,108</u>	<u>\$ 50,444</u>

(See accompanying notes to financial statements)



**eHealth Saskatchewan**  
**Statement of Change in Net Financial Assets**  
**For the year ended March 31, 2023**  
**(\$000s)**

	<u>Budget</u> (Note 4)	<u>2023</u>	<u>2022</u>
<b>Annual Surplus (Statement 2)</b>	\$ (2,914)	\$ 7,664	\$ 19,613
Acquisition of Tangible Capital Assets	(7,400)	(6,739)	(4,053)
Amortization of Tangible Capital Assets	6,000	4,134	3,923
	<u>(1,400)</u>	<u>(2,605)</u>	<u>(130)</u>
Use/(Acquisition) of Prepaid Assets	(5,700)	1,987	(3,862)
Use/(Acquisition) of Inventory	414	417	(2,862)
	<u>(5,286)</u>	<u>2,404</u>	<u>(6,724)</u>
<b>(Decrease) Increase in Financial Assets</b>	\$ (9,600)	\$ 7,463	\$ 12,759
<b>Net Financial Assets, beginning of year</b>	<u>19,473</u>	<u>19,473</u>	<u>6,714</u>
<b>Net Financial Assets, end of year (Statement 1)</b>	<u>\$ 9,873</u>	<u>\$ 26,936</u>	<u>\$ 19,473</u>

(See accompanying notes to financial statements)

**eHealth Saskatchewan**  
**Statement of Cash Flows**  
**For the year ended March 31, 2023**  
**(\$000s)**

	<u>2023</u>	<u>2022</u>
<b>Cash Flows From Operating Activities</b>		
Cash Receipts	\$ 169,792	\$ 166,729
Cash Paid To Suppliers And Others	(157,521)	(151,151)
<b>Cash received from Operating Activities</b>	<u>12,271</u>	<u>15,578</u>
 <b>Cash Flows From Capital Activities</b>		
Purchase Of Tangible Capital Assets (Note 6)	(6,739)	(4,053)
<b>Cash paid in Capital Activities</b>	<u>(6,739)</u>	<u>(4,053)</u>
 <b>Cash Flows From Financing Activities</b>		
Net Change in Obligations Under Capital Leases	(1,913)	(2,127)
<b>Cash Paid in Financing Activities</b>	<u>(1,913)</u>	<u>(2,127)</u>
 <b>Net Increase In Due From General Revenue Fund</b>	\$ 3,619	\$ 9,398
 <b>Due From General Revenue Fund, Beginning Of The Year</b>	29,587	20,189
 <b>Due From General Revenue Fund, End Of The Year (Statement 1)</b>	<u>\$ 33,206</u>	<u>\$ 29,587</u>

(See accompanying notes to financial statements)

**eHealth Saskatchewan  
Notes to the Financial Statements  
for the Year ended March 31, 2023  
(\$000s)**

**1. Description of Business**

Saskatchewan Health Information Network (SHIN) was established as a Treasury Board Crown Corporation by Order in Council 581/1997 under the provisions of *The Crown Corporations Act, 1993* (Act) effective August 19, 1997.

SHIN was renamed to eHealth Saskatchewan by Order in Council 734/2010.

eHealth Saskatchewan (eHealth) was created to design, implement, own, operate, and manage a provincial health information network. eHealth's purpose is to foster the development of the health information technology sector, to foster re-engineering of health delivery processes and to protect health information as a strategic resource.

As a Crown entity, eHealth is not subject to income and property taxes from the federal, provincial, and municipal levels of government.

**2. Significant Accounting Policies**

Pursuant to standards established by the Public Sector Accounting Board (PSAB) and published by Chartered Professional Accountants (CPA) Canada, eHealth is classified as any other government organization. eHealth uses Canadian public sector accounting standards to prepare its financial statements. A statement of remeasurement gains and losses has not been presented in these financial statements because all financial instruments' carrying value approximates their fair value. The following principles are considered to be significant:

a) The Basis of Accounting

The financial statements are prepared on the accrual basis of accounting.

b) Revenue

Government transfers are recognized as revenue in the period the transfer is authorized and any eligibility criteria are met. Other revenue is recognized in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

c) Expenses

Expenses represent the cost of resources consumed for operations during the year. Expenses include provision for the amortization of tangible capital assets.

d) Employee Future Benefits

i) Pension Plans - Employees of eHealth participate in one of the following pension plans:

Defined Benefit Plans - Employees participate in the Saskatchewan Healthcare Employees Pension Plan (SHEPP) or the Regina CIVIC Employees Superannuation and Benefit Plan (CIVIC). eHealth's financial obligation to the plan is limited to making the required payments according to the agreements.

Defined Contribution Plan - Employees participate in the Public Employees' Pension Plan (PEPP) (a related party). eHealth's financial obligation to the plan is limited to making the required payments to this plan according to the PEPP agreement.

ii) Disability income plan - Employees of eHealth participate in several disability income plans to provide wage-loss insurance due to disability. eHealth follows post-employment benefits accounting for its participation in the plans. Accordingly, eHealth expenses all contributions it is required to make in the year.

iii) Accumulated sick leave benefit liability - eHealth provides sick leave benefits for employees that accumulate but do not vest. eHealth recognizes a liability and an expense for sick leave in the period in which employees render services in return for the benefits.

e) Tangible Capital Assets

Tangible capital assets are recorded at cost and are amortized over their useful life. Leased assets are amortized over the life of the lease. Normal maintenance and repairs are expensed as incurred. During development, these assets are recorded based on their percentage of completion and are disclosed as work in progress system development. Amortization is recorded, commencing with the quarter after the assets are placed into service, on a straight-line basis at the annual rates set out below:

Hardware, Software & System Development costs	20% to 33%
Office Furniture & Leasehold Improvements	10% to 20%

f) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets because they can be used to provide services in future periods. These assets do not normally provide resources to discharge liabilities unless they are sold.

g) Measurement Uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of financial assets and liabilities and disclosure of contingencies and contractual obligations at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, such adjustments are reported in earnings in the period in which they become known. Significant items that require estimates include amortization and accrued liabilities.

h) Financial instruments

eHealth's financial instruments include due from General Revenue Fund, accounts receivable and accounts payable. The carrying amount of these instruments approximates fair value due to their short-term nature. These instruments have minimal interest, market, liquidity or credit risk. All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the Statement of Operations.

i) Leases

Leases that transfer substantially all of the benefits and risks of ownership related to the leased property from the lessor to eHealth are accounted for as a capital lease. Other leases are accounted for as operating leases with contractual obligations disclosed in Note 8.

j) New accounting standards in effect

eHealth adopted PS3280 Asset Retirement Obligations on April 1, 2022. The new standard establishes guidance on the recognition, measurement, presentation, and disclosure of a liability for retirement of a tangible capital asset. The adoption of PS3280 had no impact on eHealth's financial statements.

k) Future changes in accounting standards

PS3400 Revenue is a new standard establishing guidance on the recognition, measurement, presentation, and disclosure of revenue. The new standard is effective April 1, 2023 and has not been applied in preparing these financial statements. eHealth has reviewed the standard and assessed that there will be no changes to the financial statements as a result of its adoption.

l) Inventory

Inventory at eHealth consists of end user devices (e.g., laptops, monitors) that have not been deployed at March 31, 2023. Inventory is valued at the lower of cost and net realizable value.

3. **Due from General Revenue Fund**

Earned interest is calculated and paid by the General Revenue Fund on a quarterly basis into eHealth's bank account using the Government's thirty-day borrowing rate and eHealth's average daily account balance. The Government's average thirty-day borrowing rate in 2023 was 2.89% (2022 - 0.19%).

4. **Budget Approval**

eHealth's budget was approved by the Board on June 21, 2022.

5. **Accumulated Surplus**

eHealth's accumulated surplus is \$58,108 in 2023 (2022 - \$50,444). eHealth's accumulated surplus is \$22,368 after adjusting for tangible capital assets not fully amortized (\$13,968); lease obligations \$570 and; and designated assets held for specific purposes (\$22,342) (Note 12).

6. **Tangible Capital Assets**

	March 31, 2023							March 31, 2022
	Desktop Hardware	Computer Hardware	Computer Software	Office Furniture & Leasehold Improvements	System Development Costs	Work In Progress System Development	Total	Total
Opening Cost	\$ 6	\$ 51,603	\$ 6,045	\$ 3,043	\$ 153,499	\$ 1,089	\$ 215,285	\$ 211,232
Additions During the Year	-	2,942	-	-	526	3,271	6,739	4,053
Transfer					1,089	(1,089)		
Closing Cost	6	54,545	6,045	3,043	154,025	3,271	222,024	215,285
Opening Accumulated Amortization	6	41,976	6,045	2,471	153,424	-	203,922	199,999
Annual Amortization	-	3,746	-	273	115	-	4,134	3,923
Closing Accumulated Amortization	6	45,722	6,045	2,744	153,539	-	208,056	203,922
<b>Total Tangible Capital Assets</b>	<b>\$ -</b>	<b>\$ 8,823</b>	<b>\$ -</b>	<b>\$ 299</b>	<b>\$ 486</b>	<b>\$ 3,271</b>	<b>\$ 13,968</b>	<b>\$ 11,363</b>

7. **Related Parties**

These financial statements include transactions with related parties. eHealth is related to all Saskatchewan Crown agencies such as ministries, corporations, boards and commissions under the common control of the Government of Saskatchewan, as well as its key management personnel and their close family members. Additionally, eHealth is related to organizations where they have key management personnel and/or their close family members in common. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms. Related party transactions for the year ended March 31, 2023, include the following:

	<u>2023</u>	<u>2022</u>
<b>Revenue</b>		
Health Shared Services Saskatchewan (3S Health)	249	246
Saskatchewan Health Authority	11,832	9,895
Saskatchewan Cancer Agency	327	463
Saskatchewan Ministry of Corrections	-	200
Saskatchewan Ministry of Education	-	105
Saskatchewan Ministry of Finance	952	52
Saskatchewan Ministry of Health	154,411	151,779
Saskatchewan Public Safety Agency	-	35
	<u>\$ 167,771</u>	<u>\$ 162,775</u>
<b>Accounts Receivable</b>		
Health Shared Services Saskatchewan (3S Health)	178	171
Saskatchewan Health Authority	8,955	4,838
Saskatchewan Cancer Agency	141	226
Saskatchewan Ministry of Corrections	-	160
Saskatchewan Ministry of Finance	322	25
Saskatchewan Ministry of Health	1,226	1,675
Health Quality Council	1	-
	<u>\$ 10,823</u>	<u>\$ 7,095</u>
<b>Expenses</b>		
Health Shared Services Saskatchewan (3S Health)	1,590	1,472
Other <sup>1</sup>	13	11
Public Employees - Disability Income Plan	179	145
Public Employees - Group Life Insurance Plan	28	28
Public Employees Pension Plan	3,241	2,658
Saskatchewan Health Authority	19,379	29,148
Saskatchewan Ministry of SaskBuilds and Procurement	101	118
Saskatchewan Ministry of Health	-	47
Saskatchewan Ministry of Justice	87	83
Saskatchewan Ministry of Finance	113	88
Saskatchewan Workers' Compensation Board	743	655
SaskEnergy	75	26
SaskPower	261	213
SaskTel	15,876	15,160
	<u>\$ 41,686</u>	<u>\$ 49,852</u>
<b>Accounts Payable</b>		
Health Shared Services Saskatchewan (3S Health)	167	118
Other <sup>1</sup>	-	1
Public Employees - Disability Income Plan	22	13
Public Employees - Group Life Insurance Plan	24	18
Public Employees Pension Plan	263	263
Saskatchewan Health Authority	41	17
Saskatchewan Ministry of SaskBuilds and Procurement	15	16
Saskatchewan Ministry of Finance	2	-
Saskatchewan Workers' Compensation Board	193	-
SaskPower	28	11
SaskEnergy	10	2
SaskTel	3,346	3,443
	<u>\$ 4,111</u>	<u>\$ 3,902</u>

<sup>1</sup> Other Expenditures include: Queen's Printer Revolving Fund; Saskatchewan Government Insurance; Saskatchewan Gaming. Routine operating transactions with related parties are recorded at the rates charged by those organizations and are settled on normal trade terms. In addition, eHealth pays Provincial Sales Tax to the Saskatchewan Ministry of Finance on all its taxable purchases. Other transactions with related parties and amounts due to/from them are described separately in the financial statements and the notes thereto.



8. **Contractual Obligations**

i) **Operating Leases**

eHealth has entered into a lease agreement with Cornwall Centre Inc. for office space expiring January 31, 2024 and SaskTel for data centre leases expiring January 1, 2024 and July 31, 2024. eHealth has 4 operating leases with MacQuarie finance expiring September 2024, 1 operating lease with Dell Financial expiring December 2024, and 1 operating lease with Cisco Capital expiring January 2025. The operating lease payments for the next 4 years are as follows:

2024	\$	4,201
2025		1,901
2026		1,046
<b>Total Lease Payments</b>	<b>\$</b>	<b>7,148</b>

ii) **Maintenance agreements for software**

eHealth has several agreements with software vendors to provide maintenance for software that has been purchased by eHealth. A total of \$52,831 was spent in 2023 (2022 - \$44,300). This arrangement will likely continue into the future.

iii) **Other Contractual Obligations**

As of March 31, 2023, eHealth is committed to technical support for internal and IT systems totaling \$136,159 (2022 - \$162,066). The following table outlines the funds dedicated for capital and operational expenditures over the remaining years as follows:

2024	\$	52,910
2025		34,444
2026		23,931
2027		6,545
2028		5,272
Thereafter		13,057
<b>Total Commitment</b>	<b>\$</b>	<b>136,159</b>

9. **Capital Leases**

eHealth currently has 5 capital leases for computer hardware. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executory costs. The minimum annual lease payment for the capital leases over the remaining years is as follows:

2024	\$	540
2025		43
<b>Total</b>		<b>583</b>
Less Interest		3
<b>Net</b>		<b>580</b>
Less Maintenance		10
<b>Total Obligation</b>	<b>\$</b>	<b>570</b>

10. **Deferred Revenue**

As of March 31, 2023, eHealth's deferred revenue balance is \$3,072 (2022 - \$4,606). Deferred revenue is only used once all project planning and due diligence (including stakeholder readiness) is completed and other revenue opportunities are maximized. Deferred revenue consists of unspent amounts provided by the Project Management Board of the Provider Registry System from Saskatchewan and Newfoundland, from Saskatchewan Centre for Patient Oriented Research (SCPOR), Saskatchewan Health Authority, Canada Health Infoway and Service Canada.

<b>Deferred Revenue</b>	<b>April 1, 2022</b>	<b>Recognized in 2022-23</b>	<b>Amounts Received</b>	<b>March 31, 2023</b>
Provider Registry Host Agency	\$ 210	\$ 155	\$ 70	\$ 125
SPCOR	1,664	473	150	1,341
Saskatchewan Health Authority	56	49	-	7
Canada Health Infoway	882	222	-	660
Service Canada	1,794	766	(89)	939
<b>Total Deferred Revenue</b>	<b>\$ 4,606</b>	<b>\$ 1,665</b>	<b>\$ 131</b>	<b>\$ 3,072</b>

**11. Employee Future Benefits**

**i) Pension plans**

Employees of eHealth participate in one of three pension plans; the Public Employees Pension Plan (PEPP) (a related party), Saskatchewan Healthcare Employees Pension Plan (SHEPP) and the Regina CIVIC Employees Superannuation and Benefit Plan (CIVIC).

PEPP is a defined contribution pension plan and is the responsibility of the Government of Saskatchewan. eHealth's financial obligation to the plan is limited to making required payments to match the amount contributed by the employees for current services. eHealth's contribution to this plan is 8.6%

SHEPP and CIVIC are defined benefit pension plans. eHealth's financial obligation to the plan is limited to making required payments as outlined in the plan agreements. eHealth's contribution to these plans are 8.1% and 8.8% respectively.

Pension expense for the year is included in salary and benefits in Schedule 1.

**ii) Disability Income plans**

Employees of eHealth participate in the following disability income plans:

PEBA – Disability income plan for out-of-scope staff are administered by the Public Employees Benefits Agency. eHealth's financial obligation to this plan is limited to making the required payments to the plan according to the applicable agreement. Disability expense for the PEBA plan is included in salary and benefits in Schedule 1.

SGEU – Disability income plan for in-scope staff, administered by the Saskatchewan Government and General Employees' Union. eHealth has no financial obligation for this plan.

**iii) Accumulated sick leave benefit liability**

The cost of the accrued benefit obligations related to sick leave entitlement earned by employees is determined using management's best estimate of sick leave usage of active employees. Sick leave liability is included in Salary and benefits in Schedule 1.

**12. Designated Assets**

eHealth's designated assets represent Ministry of Health funding committed to developing information technology systems that support frontline delivery and improve access, quality and efficiency of care. eHealth's designated asset balance as at March 31, 2023 is \$22,342 (2022 - \$14,329). In 2022-23, the designated assets consist of a combination of cash and accounts receivable. eHealth's Board of Directors has approved the following designated assets in 2022-23:

Designated Assets	April 1, 2022	2022-23 Expenditures	Amounts Received	March 31, 2023
Community System Enhancements	\$ 557	\$ -	\$ 329	\$ 886
Chronic Disease Management	1,231	1,156	2,061	2,136
Strategy & Innovation	30	-	-	30
Health Informatics	-	-	161	161
Acute and Emergency Services	209	49	3,225	3,385
Financial Services Branch	11,164	3,843	7,400	14,721
eHealth Saskatchewan	261	115	-	146
My SK Health Portal	845	-	-	845
Saskatchewan Health Authority	32	-	-	32
<b>Total Designated Assets</b>	<b>\$ 14,329</b>	<b>\$ 5,163</b>	<b>\$ 13,176</b>	<b>\$ 22,342</b>

**13. Contingent Asset**

In January 2020 eHealth was the victim of a cyber attack. Expenses were incurred during 2019-20 and 2020-21 related to the cyber event. eHealth has insurance coverage for these types of events and is currently working with the insurance company to determine the eligibility and potential recovery of the expenses. eHealth has recovered \$432 to date. eHealth cannot reasonably estimate if further recoveries are expected.

**14. Restructuring Transaction**

In May 2022, an agreement was reached between eHealth and SHA, both entities under the control of the Government of Saskatchewan, to transfer certain mutually agreed upon information technology services, assets, contracts and employees, and associated budgets, liabilities and obligations of SHA to eHealth.

The transition of services from SHA to eHealth is through a five-phased approach: (1) Staff Transfer, (2) Partnership Governance & Management, (3) Future State Business/Financial Model, (4) Service Catalogue, (5) Contracts, Assets & Expenditures. Effective September 25, 2022, a Position Transfer & Employee Transition Agreement was signed that outlines a process to transfer positions and the transition of the employees incumbent to those positions from the SHA to eHealth. The execution of the remaining phases of the transfer will continue in 2023-24.

A total of 186 SHA employees were transferred to eHealth. Employees' accumulated sick leave was accepted by eHealth, and the estimated liability has been included in accrued salaries and benefits (Statement 1). No compensation was paid or received by the SHA for the transfer and there were no restructuring costs incurred related to the transfer.

## Schedule 1

**eHealth Saskatchewan  
Schedule of Expenses by Object  
For the year ended March 31, 2023  
(\$000s)**

	<b>Budget</b>	<b>2023</b>	<b>2022</b>
Amortization	\$ 6,000	\$ 4,134	\$ 3,923
Board	100	-	-
Cabling	-	10	3
Communications	462	1,566	2,138
Community Net	6,292	6,621	6,811
Facilities	520	608	436
Hardware	6,454	11,774	4,965
Hardware Maintenance	2,217	2,271	3,054
Insurance	200	137	97
Leases	161	381	484
Legal	400	208	235
Membership	-	5	12
Miscellaneous	321	561	271
Office Supplies	915	477	412
Parking	331	304	336
Professional Fees	15,850	15,564	8,681
Rent	2,922	2,721	2,699
Salary & Benefits	39,076	46,495	38,611
Software License	7,055	798	1,160
Software Maintenance	50,419	52,831	44,300
Telephone	360	345	454
Travel	96	311	13
Other <sup>1</sup>	27,612	18,786	28,997
	<b>\$ 167,763</b>	<b>\$ 166,908</b>	<b>\$ 148,092</b>

<sup>1</sup> Effective April 1, 2018 eHealth Saskatchewan's base funding increased to reflect an amalgamation with Saskatchewan Health Authority to provide their information technology technical services. An agreement is in progress for the provision of information technology services to be provided to the SHA by eHealth.

# Payee List

## Salaries

Listed Employees who received \$50,000 or more for the provision of services

ABDUL WAHEED, AYESHAA P	\$ 79,770.24	BISS, JEFF	\$ 51,288.31
ABDULLAH, MUHAMMAD	\$ 104,796.87	BLACKMORE, GORDON	\$ 79,172.69
ABIAKAM, CHIMA	\$ 83,845.03	BLOMMAERT, BRETT	\$ 63,954.15
ABRAHAM, OLUWAFUNS	\$ 76,433.81	BOOTH, DWIGHT	\$ 66,546.99
ADEROJU, ADETUNJI	\$ 51,004.47	BORGARES, MARK	\$ 122,253.32
AGNIHOTRI, MAYANK	\$ 59,018.59	BOUDREAU-EXNER, SUZANNE	\$ 50,236.07
AHIRE, PRITAM	\$ 93,356.54	BROCKMAN, DANIEL	\$ 103,838.17
AJAYI, OLUGBENGA	\$ 109,701.45	CANNON, BRIAN	\$ 90,771.36
AKINOLA, OLUSEGUN	\$ 59,032.40	CARLSTON, LINDSAY	\$ 53,395.34
ALEEM, MUHAMMAD	\$ 91,571.10	CARR, JESSE	\$ 88,956.98
ALI, NAVEED	\$ 119,846.55	CASEMORE, CHRIS	\$ 54,906.09
ALIZADAH, AFSHEN	\$ 50,690.57	CELIS, ALONSO	\$ 66,417.75
ALONI, NAKUL	\$ 113,509.94	CHIGBOGU, CHUKWUEBU	\$ 74,805.71
AMADEO, JOHN RICH	\$ 53,251.08	CHURCH, DAVIN	\$ 202,999.73
ANDERSON, ROBERT	\$ 88,956.95	CLAUDE, BRIAN	\$ 88,956.94
ANDERSON, SABRINA	\$ 121,133.65	CROOK, BEVERLEY	\$ 85,715.57
ANDREAS, TRENT	\$ 105,263.26	CULLINS, KEITH	\$ 55,107.07
ANTONIO, JUSTIN	\$ 83,244.24	CUSTER, CORY	\$ 54,027.42
ARMSTRONG, KRISTIN	\$ 121,974.77	DABAO, MARK	\$ 93,783.84
ARORA, GAURAV	\$ 85,126.12	DALY, JASON	\$ 50,016.17
ARORA, SAHIL	\$ 56,145.19	DASARAJU, ROHITH	\$ 52,977.22
ASADOLLAHI, SABA	\$ 50,713.21	DAUVA, NADEEM	\$ 76,996.01
ASH, BRITTANY	\$ 63,116.06	DAVE, SHRUTI	\$ 70,974.65
ASHOKKUMAR, NAGA POOR	\$ 66,513.55	DAVIES, PETER	\$ 98,150.17
ATAYERO, ADEYEMI	\$ 69,845.28	DELISLE, MARC	\$ 61,472.76
AUTON, LESLIE	\$ 67,586.43	DEMAS, ROGENA	\$ 53,242.66
AWESOME, WES	\$ 86,449.12	DEOBALD, AARON	\$ 97,596.32
AYEDUN, AYODELE	\$ 86,176.05	DERIN, CARRIE	\$ 96,944.91
BACHTIAR, MACHDUM	\$ 101,163.16	DESAI, JENIL	\$ 58,507.35
BALLER, GREGORY	\$ 109,225.92	DOBSON-WILLIAMS, TAMARA	\$ 95,349.06
BAN, HAO	\$ 99,962.78	DOLNEY, DIANE	\$ 130,314.19
BAYNTON, CHRISTINE	\$ 122,295.21	DONG, LI	\$ 88,956.96
BEAURIVAGE, SERENA	\$ 53,974.62	DRAUDE, MITCHELL	\$ 111,190.55
BECKER, CHRISTOPH	\$ 134,436.93	DUNN, LYDIA	\$ 77,743.62
BENHAM, ROBERT	\$ 91,985.27	EHRMANTRAUT, DONALD	\$ 70,372.09
BERG, MARLIN	\$ 108,206.66	ELLIS, JARROD	\$ 97,056.52
BHATTACHARYYA, PINAKI	\$ 120,958.74	ENGEL, LISA	\$ 109,878.90
BIEHN, REGAN	\$ 62,508.39	ENS, EVAN	\$ 55,396.40
BIENVENUE, MURRAY	\$ 121,150.64	ENYINNAYA-OKIDI, NENE	\$ 65,774.83
BILLINGTON, JOHN	\$ 72,107.86	FAMUYIBO, OYEBOLA	\$ 93,784.00
BISHOP, ISAAC	\$ 70,126.40	FERNANDO, NILUPUL	\$ 53,720.60
BISHT, NEERAJ	\$ 85,614.31	FIDELAK, MARK	\$ 100,007.20

FLAMAN, LINDA	\$ 56,634.95	JEANNOT, JESSICA	\$ 54,791.90
FREI, DEREK	\$ 106,423.46	JERRY, JESSY	\$ 88,978.06
FREI, JASON	\$ 115,773.30	JEWSBURY, KIRSTY	\$ 94,621.52
GABEL, GRANT	\$ 53,924.76	JEYACHANDRAN, MANOJ SAK	\$ 80,881.92
GABEL, MICHAELA	\$ 87,926.85	JIANG, MINGDE	\$ 102,603.60
GAMMEL, LEANNE	\$ 79,873.92	JOHN, PRIJI	\$ 71,332.65
GARRARD, STEVE	\$ 50,599.31	JORDAN, JENNIFER	\$ 100,807.89
GEDDES, SEAN	\$ 92,416.45	JOSEPH, GERALD	\$ 90,080.27
GEORGE, AGNEL	\$ 122,295.20	KASPERSKI, DAN	\$ 96,913.94
GHATTI, RINI	\$ 59,460.65	KAUR, AVNEET	\$ 70,684.51
GHATTI, YASH	\$ 60,731.68	KAUR, RAVNEET	\$ 61,732.14
GILL, RAMNEET	\$ 66,079.52	KAUR, SUKHDEEP	\$ 80,811.63
GORDON, MARCIA	\$ 55,483.32	KECK, SANDRA	\$ 57,228.42
HABIB, SHAMILA	\$ 81,374.99	KHURANA, HITESH	\$ 100,240.96
HALIM, MD	\$ 88,691.67	KIM, MINKYEONG	\$ 51,584.13
HAMILTON, DUANE	\$ 91,987.48	KLASSEN, LAURA	\$ 54,994.18
HANCOCK, MICHAEL	\$ 93,799.55	KLATT, JENNIFER	\$ 179,982.10
HARIHARA SUBRAMA, SULOCHAN	\$ 93,496.69	KLIPPENSTEIN, NEIL	\$ 87,606.37
HAYES, ROBERT	\$ 93,068.00	KONECHNY, LORRAINE	\$ 91,985.28
HEAD, AIDAN	\$ 56,391.70	KOSHMAN, NATHAN	\$ 93,973.97
HEBERT, ANDREW	\$ 95,160.26	KOSIOR, CASSEY	\$ 69,110.03
HEDIN, CODY	\$ 52,275.90	KOTECK, MARVIN	\$ 96,612.60
HENNENFENT, JAMIE	\$ 89,700.80	KOZAK, CHARENE	\$ 68,000.68
HERMANSON, PERRY	\$ 122,155.01	KRAFT, EVAN	\$ 93,095.84
HERPERGER, KIM	\$ 97,247.86	KUZ, JENNIFER	\$ 69,960.23
HILL, DAVID	\$ 137,317.42	KWAN, DEREK	\$ 93,559.45
HINES, TYLER	\$ 59,880.60	KYEI, KWAKU	\$ 116,677.30
HINZMANN, GARY	\$ 124,146.34	LABRADOR, YAZMIN	\$ 108,127.06
HOLLINGSHEAD, GARY	\$ 59,949.92	LAM, WILLIAM	\$ 94,493.58
HONG, HAIYING	\$ 88,578.53	LANE, ROBERT	\$ 104,597.49
HOVIND, MYRNA	\$ 109,949.62	LAWRENCE, PAUL	\$ 136,059.75
HOWATT, WENDY	\$ 77,752.57	LEFLAR, NICOLE	\$ 136,687.64
HRYCHUK, MICHELLE	\$ 57,879.68	LESTAGE, VALERIE	\$ 89,797.83
HUMPHREYS, MARK	\$ 63,770.56	LEWIS, DENISE	\$ 55,017.60
HUNCHAK, JUSTINE	\$ 95,604.73	LIGGETT, JASON	\$ 134,437.06
HUTCHINGS, ROBERT	\$ 74,842.80	LINDENBACH, JENNIFER	\$ 134,437.09
HUTCHISON, LAURIE	\$ 287,032.00	LINTOTT, NICOLE	\$ 67,688.57
INDZEOSKI, KORY	\$ 62,527.11	LIPINSKI, BRADLEY	\$ 122,295.22
INOCALLA, CLARK	\$ 67,684.18	LIPINSKI, CRYSTAL	\$ 93,325.50
JAMIL, MUHAMMAD	\$ 104,422.83	LITTLE, DAVID	\$ 51,032.22
JAMIL, RAHEEL	\$ 88,354.51	LOCKE, CHRISTOPH	\$ 63,565.32
JANAKIRAMAN, PRASATH	\$ 56,975.72	LOUCKS, DARRYL	\$ 103,868.52
JANZEN, NORINE	\$ 81,450.95	LUCAS, MATTHEW	\$ 79,798.51
JASTER, NICOLE	\$ 96,714.31	LUND, MICHAEL	\$ 75,577.87



MAI, UYEN	\$ 52,975.87	OMUBO-PEPPLE, ATONYESIG	\$ 68,337.82
MAINDONALD, PAUL	\$ 166,643.98	OREKOYA, KEHINDE	\$ 90,489.20
MANALO, DARWIN	\$ 55,620.07	OYIEYO, BARNABAS	\$ 82,723.12
MANN, GREGORY	\$ 104,386.72	PANESAR, RUPI	\$ 111,452.74
MARKEWICH, EVAN	\$ 96,304.56	PANNEERSELVAM, SUMA	\$ 88,340.43
MARTINSON, JOYCE	\$ 57,847.27	PAPP, RANDY	\$ 104,477.48
MATCHETT, HAYDEN	\$ 76,200.87	PAQUET, DANIEL	\$ 88,956.94
MATT, DANIELLE	\$ 74,198.04	PARBAT, AASHISH	\$ 79,583.39
MBA, ADAOBI	\$ 50,724.11	PARISONE, MICHELE	\$ 71,314.43
MCBRIDE, HELEN	\$ 80,334.99	PARMAR, NIKHILKUM	\$ 82,936.57
MCBRIDE, JULEE	\$ 67,148.39	PARMAR, VAISHALIB	\$ 54,938.84
MCCANN, SHAWN	\$ 98,734.03	PATEL, ANIRUDHKU	\$ 74,134.24
MCDONALD, CARRIE	\$ 58,731.90	PATEL, MANSI	\$ 58,288.09
MCGEOUGH, MARGO	\$ 79,280.63	PATEL, NILESHKUM	\$ 69,645.65
MCKAY, SHERRY	\$ 56,617.90	PAULHUS, CHASE	\$ 63,885.33
MCKINNON, GRANT	\$ 107,173.33	PAULSON, STEVEN	\$ 75,276.26
MCLENNAN, CARLA	\$ 53,363.92	PAYETTE, DENISE	\$ 68,064.01
MCMURDO, STEVEN	\$ 81,342.55	PEARCE, RHONDA	\$ 112,618.94
MEAD, MICHAEL	\$ 110,878.00	PEKRUL, SHAUN	\$ 93,990.19
MEDVEDENKO, OLENA	\$ 51,699.93	PELLAZO, LEO RAYMO	\$ 58,874.78
MEHTA, GAUTAM	\$ 64,758.37	PERRAS, BRENDA	\$ 82,033.65
MERVITZ, JESSICA	\$ 74,781.31	PERRIN, JONATHAN	\$ 55,163.06
MICHAEL, YONATAN	\$ 99,577.86	PETERSEN, WAYNE	\$ 73,787.52
MICHAELS, SCOTT	\$ 93,209.86	PETRIEW, JENNIFER	\$ 111,682.56
MIHALICZ, ADAM	\$ 93,684.80	PILLIPOW, KELVIN	\$ 100,733.24
MILLAR, JOHN	\$ 108,935.54	POLIQUIN, VINCENT	\$ 99,943.08
MILLS, TODD	\$ 75,161.60	POPOOLA, TOLULOPE	\$ 80,388.09
MOHAMED, SHERIF	\$ 74,107.22	PORTER, SHAUNA-GA	\$ 94,594.18
MOHAMMED, AZHARUDDI	\$ 60,741.00	PROCYSHEN, TREVOR	\$ 106,177.74
MOHAN, ISHA	\$ 54,095.23	PYLE, JOSEPH	\$ 85,879.50
MOLNAR, BRENT	\$ 114,722.59	QUACH, ANDREW	\$ 76,881.05
MOMIN, ANIS	\$ 133,569.59	QUINNETT BOBETSI, MICHELE	\$ 50,344.66
MUDRY, BRENDA	\$ 60,539.82	QURAISHI, ASHAN	\$ 96,845.03
MULA, AARON	\$ 136,074.58	RADFELDER, STACY-LEE	\$ 57,618.11
MULAMALLA, HIMA BIND	\$ 91,879.29	RAHMAN, FAIZUR	\$ 67,087.20
MYLES, DARREN	\$ 162,536.10	RAPCHALK, JASON	\$ 60,570.60
NAGEL, SHERRI	\$ 100,279.88	RASHID, ASIM	\$ 54,110.76
NAVARRO, DANICA	\$ 95,408.35	RAZA, AMIR	\$ 100,639.75
NICOLSON, KENT	\$ 68,528.97	RAZAQ, ABDUL	\$ 97,765.58
NIKOLAEVA, EKATERINA	\$ 68,804.31	REDDICK, JENNIFER	\$ 92,680.30
O'BRIEN, KENNALYN	\$ 63,242.81	REECE, DAVID	\$ 81,592.00
OLSON, ROSE	\$ 134,386.23	REILLY REDLER, ANGELEEN	\$ 99,136.45
OLYNICK, NEIL	\$ 107,843.97	RICHARD, MARNIE	\$ 96,560.39
OMOYINMI, OLUBUKOLA	\$ 53,556.19	RICHE, KAILEY	\$ 81,134.04

ROBERTS, GENNINE	\$ 95,565.72	THACYK, RANDAL	\$ 109,449.55
ROBINSON, TREVOR	\$ 105,167.02	THOMAS, JUSTIN	\$ 67,461.35
ROESCH, WILFRED	\$ 97,006.73	TOMPKINS, MEGAN	\$ 56,394.00
RONDEROS, ANDRES	\$ 98,138.71	TREMBLAY, CODY	\$ 110,763.05
RUST, JESSICA	\$ 92,319.41	TUCKER, MARSHA	\$ 84,194.76
RUTTEN-JAMES, RABIN	\$ 60,592.03	TUNSTEAD, DARRELL	\$ 89,479.95
SAHOTA, SUKHMENDI	\$ 101,651.01	TURCOTTE, STEVIN	\$ 82,801.91
SAM-BREW, DAVID	\$ 56,240.29	VAGHELA, NIDHI	\$ 69,275.95
SAWCHYN, COREY	\$ 87,892.52	VAN DYK, ANDREW	\$ 88,563.54
SCHICK MYHR, NATJA	\$ 77,257.67	VAXVICK, KEVIN	\$ 128,556.12
SCHMIDT, KAREN	\$ 98,952.29	VERMA, VIVEK	\$ 163,213.26
SCHULTZ, MICHAEL	\$ 86,112.50	WALZ, JASON	\$ 65,925.88
SELINGER, MELISSA	\$ 82,657.32	WHITFIELD, CARMEN	\$ 60,659.08
SELINGER, PAUL	\$ 106,877.80	WINNICKI, KRISTA	\$ 82,646.74
SESULA, JAMES	\$ 100,734.95	WONG, MICHAEL	\$ 123,668.27
SHAH, BINAL	\$ 69,960.10	WOODS, RHONDA	\$ 51,971.88
SHAH, SHIVANI	\$ 79,644.77	WRIGHT, JASON	\$ 81,864.18
SHALABY, KHALED	\$ 97,798.56	WRIGHT, MICHAEL	\$ 89,808.08
SHARMA, ANIKET	\$ 76,720.41	YAUCK, RODNEY	\$ 107,106.48
SHARMA, RADHIKA	\$ 107,818.73	YESUFU, MAIMUNA	\$ 59,511.23
SHEVCHUK, MICHAEL	\$ 87,513.76	ZAMAN, SHAFI	\$ 97,012.68
SHIRODKAR, SAYALI	\$ 86,103.23	ZHAN, JUNSHENG	\$ 100,337.26
SHOYOYE, OMOTAYO	\$ 79,867.42	ZHANG, HONG	\$ 81,592.00
SIDDIQUE, MUHAMMAD	\$ 91,318.09	ZHANG, ZHAOXIANG	\$ 93,659.21
SILVER, ROBIN	\$ 109,418.44	ZORN, AARON	\$ 80,981.71
SINGH, HARKARAN	\$ 88,434.68	ZWIRSKY, NIKKI	\$ 66,771.51
SINGH, IQBAL	\$ 61,506.14		
SINGH, KARANVIR	\$ 89,539.93		
SINGH, MANMEET	\$ 107,727.20		
SINGH, SATINDER	\$ 100,713.68		
SKALICKY, CURTIS	\$ 64,477.12		
SLOMAN, PAUL	\$ 108,470.33		
SMITH, GORD	\$ 91,849.12		
SMITH, KENNETH	\$ 67,358.35		
SNELL, AMANDA	\$ 103,749.77		
SONI, RACHIT	\$ 63,597.43		
ST YVES, GUY	\$ 66,594.33		
STAMATINOS, JORDAN	\$ 73,745.20		
STEPP, QUINN	\$ 79,537.40		
SWARAY, BRENDA	\$ 98,798.98		
SWYSTUN, JOANNE	\$ 52,532.61		
SZABO, DALE	\$ 62,795.75		
TAM, MINOAH	\$ 103,266.77		
THACYK, LORRI	\$ 141,427.07		

## GOODS and SERVICES

Listed payees who received \$50,000 or more for the provision of goods and services, including office supplies, communications, contracts and equipment

3sHealth	1,524,117.07	Habanero Consulting Group	52,343.86
Accenture Inc.	1,274,987.25	Horizon	82,574.82
Affinity Staffing Inc.	357,050.00	Hyland Software Canada ULC	476,485.91
Akinox Solutions Inc.	407,053.50	IBM Canada Ltd.	1,492,330.51
AlayaCare Inc.	339,350.87	Imprivata, Inc.	375,265.93
Allscripts Healthcare LLC	5,527,212.90	Infor (Canada), Ltd.	287,568.04
Anixter Canada Inc.	64,115.21	Informatica LLC	234,387.47
ARC Business Solutions Inc.	1,298,508.35	Inverness Consulting	434,032.90
ARCAS Group Inc.	262,424.47	ISMS Online	80,000.00
Axiell ALMCanada Inc.	255,951.00	Lexmark Canada Inc.	950,504.89
BDM Healthware Inc.	1,372,731.21	Lumeca	2,047,713.00
Becton Dickinson and Company	211,293.84	Macquarie Equipment Finance Ltd.	70,817.36
Boyden Calgary Inc.	66,005.00	Marsh Canada Limited	137,252.57
Canada Post Corporation	115,623.38	McLean & Company	60,456.53
Canada Revenue Agency	11,623,180.19	Micro Focus Co. Solutions Logiciels Micro Focus Canada	122,127.76
Canadian Bank Note Company Ltd.	201,628.50	Microage	91,043.26
Canadian Pharmacists Association	279,793.86	Microsoft Canada Co.	16,785,623.75
CDW CANADA	1,300,730.87	MicroStrategy Services Corporation	245,616.80
Cerner Canada Ltd.	885,936.44	Minister of Finance	120,727.96
CGI ISMC Inc.	106,429.44	Minister of Finance - PST	790,443.02
Charter Telecom Inc.	142,813.30	Ministry of Justice and Attorney General	86,532.00
Cisco Systems Capital Canada Co.	2,799,728.68	Ministry of SaskBuilds and Procurement	103,151.08
Citrix Systems Inc.	269,852.88	MLT Aikins	254,254.41
Civica Solutions Canada Inc.	1,112,782.77	Momentum HVAC Services	83,439.30
Computrition, Inc.	585,440.64	NTT DATA Company	126,803.57
Cornwall Centre Inc.	1,871,215.33	OCI Inc.	1,153,051.04
Data Communications Management	192,487.19	Optiv Canada Inc.	118,174.24
Dawesco Services Ltd.	214,019.30	Oracle Canada ULC	1,763,089.33
Dell Financial Services Canada	1,831,464.18	Orion Health Limited	716,559.00
Diligent Canada Inc.	92,723.64	Paradigm Consulting Group Inc.	740,939.19
DL Winn & Associates	50,313.20	Park Place Technologies	71,119.95
Elite Information Systems and Consulting Inc.	755,242.05	Philips Healthcare	4,292,790.10
Enterprise Rent A Car	113,811.52	PICIS Clinical Solutions Inc.	892,174.98
Entrust Limited	53,835.30	Powerland Computers	758,603.69
ESTI Consulting Services	1,205,691.79	Public Employees Pension Plan	4,955,974.31
Everbridge, Inc.	108,635.23	Public Employees-Group Life Insurance	209,112.24
FCI Accelerated Solutions Inc.	100,882.85	QHR Technologies Inc.	160,589.48
First Data Bank Inc.	602,301.92	Quadbridge Inc.	61,660.14
Gartner Canada, Co.	57,982.00	Quadrus Investment Services Ltd.	107,860.00
GDI Services (Canada) LP	164,639.44	Quantitative Medical Systems Inc.	382,419.83
Grand & Toy	155,627.51	Quest Software Canada Inc.	57,236.26

Queue-it Inc.	80,724.19
Regina Civic Employees Superannuation & Benefits Plan	96,598.06
Reif Consulting Inc.	737,701.70
rSolutions	865,239.55
S I Systems	754,529.20
SAP Canada Inc.	136,928.30
SAS Institute (Canada) Inc.	140,328.00
Saskatchewan Government Employees Union	842,185.56
Saskatchewan Health Authority	569,706.66
Saskatchewan Workers' Compensation Board	237,900.00
SaskEnergy	68,811.99
SaskPower	257,279.43
SaskTel	16,587,099.21
SCC Soft Computer	2,055,185.56
Saskatchewan Healthcare Employees Pension Plan	911,086.02
SHI Canada ULC	60,553.86
Softchoice Corporation	69,896.40
Solvera Solutions	306,554.65
Tectonic Advisory Services Inc.	233,839.21
Teema Solutions Group Inc.	350,627.66
Telus Health Solutions Inc.	2,570,795.69
Terranova Worldwide Corporation	75,366.00
Think Research Group	571,721.03
Unilogik Systems Inc.	121,085.48
VIVVO Application Studios Ltd.	145,589.10
VMware International Limited	274,450.28
Vocera Communications, Inc.	447,947.02
WBM Office Systems	10,542,779.68

